

GOL LINHAS AÉREAS INTELIGENTES S.A.

CNPJ/MF No 06.164.253/0001-87

NIRE 35.300.314.441

**MINUTES OF THE BOARD OF DIRECTORS' MEETING
HELD ON MARCH 15, 2020**

I. Date, Time and Place: March 15, 2020, at 6:00 p.m., at Gol Linhas Aéreas Inteligentes S.A. ("Company"), Praça Comandante Linneu Gomes, s/nº, Portaria 3, Prédio 7, Meeting Room of the Board of Directors, Jardim Aeroporto, CEP City and State of São Paulo. **II. Calling and Attendance:** Waived, due to the attendance of all members of the Board of Directors: Constantino de Oliveira Junior, Joaquim Constantino Neto, Ricardo Constantino, Anna Luiza Serwy Constantino, André Béla Jánszky, Antonio Kandir, Francis James Leahy Meaney and Germán Pasquale Quiroga Vilardo. **III. Presiding Board:** Mr. Constantino de Oliveira Junior was the chairman of the meeting, and invited me, Melissa Paula dos Santos Silva Sica, to act as secretary of the meeting. **IV. Agenda:** To pass resolutions on the approval of the 2020 fiscal year Management Proposal to be submitted to the Annual General and Extraordinary Shareholders' Meeting of the Company, required by applicable laws, especially CVM Instruction no. 481/09 ("ICVM 481/09"), including: **a)** the Proposal for Management Compensation for the fiscal year 2020; and **b)** the Proposal for Allocation of 2019 results. **V. Resolutions:** After the necessary explanations were provided and after a detailed review of the documents regarding the matter hereof, were approved by unanimous vote the 2020 fiscal year Management Proposal to be submitted to the Annual General and Extraordinary Shareholders' Meeting of the Company, as required by applicable laws, especially ICVM 481/09, including the Proposal for Management Compensation for the fiscal year 2020, in the amount up of to R\$ 28,189,603.54. Regarding the Management Proposal for allocation of the result, the Company having recorded a loss for fiscal year 2019, the Directors report that no distribution of dividends related to the fiscal year 2019 shall be made to the shareholders. The Management Proposal to be submitted to the Annual General and Extraordinary Shareholders' Meeting were duly initialed by the Presiding Board, filed at the Company's head office, and will be disclosed to shareholders in accordance with applicable requirements. **VI. Suspension of the Meeting and Drawing-up of the Minutes:** The floor was offered to whoever might wish to use it, and since nobody did so, the meeting was suspended for the time necessary for these minutes to be drawn-up.

Upon the reopening of the meeting, these minutes were read, checked and signed by the attendees. Signatures: Presiding Board: Constantino de Oliveira Junior, as chairman; Melissa Paula dos Santos Silva Sica, as secretary. Members of the Board of Directors: Constantino de Oliveira Junior, Joaquim Constantino Neto, Ricardo Constantino, Anna Luiza Serwy Constantino, André Béla Jánszky, Antonio Kandir, Francis James Leahy Meaney and Germán Pasquale Quiroga Vilardo. *I hereby certify that this is a faithful copy of the minutes that were drawn-up in the proper book.*

São Paulo, March 15, 2020

Constantino de Oliveira Junior
Chairman

Melissa Paula dos Santos Silva Sica
Secretary