

**GOL LINHAS AÉREAS INTELIGENTES S.A.**  
**(“Publicly-held Company”)**

**CNPJ/MF No 06.164.253/0001-87**  
**NIRE 35.300.314.441**

**MINUTES OF THE BOARD OF DIRECTORS’ MEETING**  
**HELD ON NOVEMBER 29, 2018**

**I. Date, Time and Place:** November 29, 2018, at 12:00 p.m., at Gol Linhas Aéreas Inteligentes S.A. (“Company”), Praça Comte. Linneu Gomes, S/N, Portaria 3 - Prédio 7 - Meeting Room of the Board of Directors, Jardim Aeroporto, City and State of São Paulo.

**II. Calling and Attendance:** Call notice on November 22, 2018, under the terms of §1 of Article 19 of the Company’s bylaws and the attendance of all members of the Board of Directors: Constantino de Oliveira Junior, Joaquim Constantino Neto, Ricardo Constantino, William Charles Carroll, Antonio Kandir, Germán Pasquale Quiroga Vilardo, André Béla Jánzsky, Anna Luiza Serwy Constantino and Francis James Leahy Meaney.

**III. Presiding Board:** Mr. Constantino de Oliveira Junior was the chairman of the meeting, and invited me, Graziela Galli Ferreira Barioni, to act as secretary of the meeting.

**IV. Agenda:** To pass resolutions on the following matters: **(i)** reelection of the Company’s current Executive Officers; and **(ii)** execution of a deed of guarantee (“Deed of Guarantee”) between the Company and the Wilmington Trust Company, in order to guarantee the obligations of Gol Linhas Aéreas S.A., a corporation enrolled with the Brazilian National Register of Legal Entities of the Ministry of Finance (“CNPJ/MF”) under no. 07.575.651/0001-59 (“GLA”), in its lease agreements (“Lease Agreements”).

**V. Resolutions:** After the necessary explanations were provided and after a detailed review of the documents regarding the matters hereof, the following resolutions were approved by unanimous vote: **(i)** reelection of the Company’s current Executive Officers: Mr. **Paulo Sergio Kakinoff**, Brazilian, married, businessman, bearer of Identity Card RG nº 25.465.939-1, issued by SSP/SP, enrolled with the CPF/MF under nº 194.344.518-41, to the office of President and Chief Executive Officer, Mr. **Richard Freeman Lark Jr.**, Brazilian, single, businessman, bearer of Identity Card RG nº 50.440.294-8, issued by SSP/SP, enrolled with the CPF/MF under nº 214.996.428-7, to the office of Executive Vice President, Chief Financial Officer and Investor Relations Officer, Mr. **Eduardo José Bernardes Neto**, Brazilian, married, businessman, bearer of Identity Card RG nº 204273341, issued by SSP/SP, enrolled with the CPF/MF under nº 165.610.978-66, to the office of Vice-President Officer, Mr. **Celso Guimarães Ferrer**

**Junior**, Brazilian, married, economist, bearer of Identity Card RG nº 24982348, issued by SSP/SP, enrolled with the CPF/MF under nº 309.459.748-33, to the office of Vice-President Officer, and Mr. **Sergio Quito**, Brazilian, married, pilot, bearer of Identity Card RG nº 6.033.370-4, issued by SSP/SP, enrolled with the CPF/MF under nº 820.327.858-20, to the office of Vice-President Officer, all of them domiciled at Praça Comte. Linneu Gomes, S/N, Portaria 3 - Prédio 7, Jardim Aeroporto, City and State of São Paulo, elected for a term of office of one year, beginning on the date hereof. The Executive Officers now elected declared, in accordance with the provisions set forth in Article 37, item II, of Law no. 8.934/94 and in Article 147, paragraphs 1 and 2, of Law no. 6.404/76, as amended, that they have not been convicted of any of the crimes set forth in the law nor are they subject to legal restrictions that would prevent them from exercising business activities; and (ii) execution of 11 Deeds of Guarantee between the Company and Wilmington Trust Company, as lessor (“Lessor”), in order to guarantee GLA’s obligations under 11 Lease Agreements entered into or to be entered into with the Lessor. **VI. Suspension of the Meeting and Drawing-up of the Minutes:** The floor was offered to whoever might wish to use it, and since nobody did so, the meeting was suspended for the time necessary for these minutes to be drawn-up. Upon the reopening of the meeting, these minutes were read, checked and signed by the attendees. Signatures: Presiding Board: Constantino de Oliveira Junior, as chairman, and Graziela Galli Ferreira Barioni, as secretary. Members of the Board of Directors: Constantino de Oliveira Junior, Joaquim Constantino Neto, Ricardo Constantino, William Charles Carroll, Antonio Kandir, Germán Pasquale Quiroga Vilardo, André Béla Jánszky, Anna Luiza Serwy Constantino and Francis James Leahy Meaney. *I hereby certify that this is a faithful copy of the minutes that were drawn-up in the proper book.*

São Paulo, November 29, 2018

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Constantino de Oliveira Junior  
Chairman

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Graziela Galli Ferreira Barioni  
Secretary